

**FIGURE B.16:** Transportation Matrix Showing Unit Costs for Excelsior Furniture

<div><div>To</div><div>From</div></div>	Paris		Amsterdam		Milan		Production Capacity
Hamburg		\$18		\$14		\$13	1,500
Vienna		\$17		\$12		\$11	900
Berne		\$16		\$15		\$14	1,600
Warehouse Demand	1,400		1,700		900		4,000